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Exhibit A

CORPORATE GOVERNANCE GUIDELINES

A. Director Responsibilities

- 1. In General. The Company's By-laws provide that the Board of Directors shall consist of not less than three directors and not more than twenty-five directors. The Board is responsible for the direction and control of the Company. The Board reviews and approves the Company's mission and strategies. In fulfilling this responsibility, Directors must exercise their business judgment in good faith to act in what they reasonably believe to be in the best interests of the Company. The Directors shall be entitled to have the Company purchase reasonable directors' and officers' liability insurance on their behalf and to make use of the benefits of indemnification to the fullest extent permitted by law and the Company's articles of incorporation, bylaws, and any indemnification agreements, and to exculpation as provided by state law and the Company's articles of incorporation. Major transactions that are beyond the authority of corporate executive management are approved by the Board or Committees of the Board. The Board sets the tone for and monitors compliance with the Company's ethical standards. The Board monitors the performance of the Company in relation to its vision, mission, strategies, financial and non-financial objectives; the performance and effectiveness of the Chief Executive Officer and management; and the Company's financial reporting processes and internal controls. Focused discussions of individual businesses and key issues are held throughout the year. The Board also regularly reviews the Company's performance compared to its competitive peer companies. members are encouraged to identify prospective directors and recommend them to the Nominating and Corporate Governance Committee and to assist management in recruiting customers and colleagues to the Company. Committee responsibilities are detailed in their charters, and reports of Committee meetings are given to the full Board, which acts on their recommendations. The Board will also undertake at least a biennial performance evaluation under the direction of the Nominating and Corporate Governance Committee.
- 2. <u>Meetings</u>. Regular attendance of all meetings of the Board and of committees on which the directors serve is of utmost importance. Board members are encouraged to attend the Company's annual shareholder meeting and a minimum of 75% of all regularly scheduled meetings. The Chairman of the Board in consultation with the Lead Director establishes the Board agenda for Board meetings. Board meetings will focus on the Company's key strategic, leadership and performance issues. The Board will designate other responsibilities as appropriate to committees. Each year, the Board will conduct a formal review and discussions of the Company's long-term strategic plans.

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- 3. <u>Shareholder Proposals</u>. The Nominating and Corporate Governance Committee will review shareholder proposals duly and properly submitted to the Company and provide recommendations to the Board for recommendation to the shareholders.
- 4. <u>Shareholder Communications</u>. The Company will establish a procedure for communications by shareholders with the Board, including procedures for submitting communications to individual directors. Absent adoption of a different procedure, such communications will be provided to the Audit Committee.
- 5. <u>Code of Conduct</u>. Waivers of the Code of Business Conduct and Ethics for Directors and executive officers shall be approved by the Nominating and Corporate Governance Committee and appropriately disclosed.

B. Director Qualifications

- 1. A majority of the Board of Directors must be independent. The Nominating and Corporate Governance Committee will determine for each director whether she or he is considered independent for purposes of this requirement. A determination of independence shall be made based on rules promulgated by the Nasdaq Stock Market, Inc. ("NASDAQ").
- 2. <u>Audit Committee Members Additional Requirements</u>. In addition to the independence requirements under paragraph 1 above, Audit Committee members must meet the specific requirements established by the Securities and Exchange Commission ("SEC") and NASDAQ for independence and the requirements of the Federal Deposit Insurance Corporation Improvement Act ("FDICIA") and the Sarbanes-Oxley Act. All Audit Committee members must be financially literate and at least one member shall be a "financial expert," as defined by SEC regulations.
- 3. Change in Principal Employment. It is the sense of the Board that members should be active leaders in the member's business or profession and in the member's community. As such, members who experience a significant change in their principal occupation, position, location or responsibility held when they were elected to the Board should volunteer to resign from the Board. It is not the sense of the Board that in every instance the members who retire or change from the position they held when they joined the Board should necessarily leave the Board. There should, however, be an opportunity for the Board through the Nominating and Governance Committee to review the continued appropriateness of Board membership under the circumstances.
- 4. <u>Membership on Outside Boards.</u> Members should advise the Chairman of the Board and the Chairman of the Nominating and Governance Committee in advance of accepting an invitation to serve on another public company board. There should be an opportunity for the Board through the Nominating and Governance Committee to review the member's

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availability to fulfill his or her responsibilities as a Director if he or she serves on more than three other public company boards.

- 5. <u>Loan Default</u>. A director is expected to submit his or her resignation if a loan from the Company to a director or entity controlled by a director is classified "doubtful" or "loss."
- 6. <u>Additional Criteria</u>. Board membership should reflect the diversity of the Company's markets. One of the Board's most important responsibilities is identifying, evaluating and selecting candidates for the Board of Directors. The Nominating and Corporate Governance Committee reviews the qualifications of potential director candidates and makes recommendation to the full Board for election. The factors considered by the Committee and the Board in its review of potential candidates include:
 - Whether the candidate has exhibited behavior that indicates he or she is committed to the highest ethical standards.
 - Whether the candidate has special skills, expertise and background that would complement the attributes of the existing Directors, taking into consideration the diverse communities and geographies in which the Company operates.
 - Whether the candidate has achieved prominence in his or her business, governmental or professional activities, and has built a reputation that demonstrates the ability to make the kind of important and sensitive judgments that the Board is called upon to make.
 - Whether the candidate possesses a willingness to challenge management while working constructively as part of a team in an environment of collegiality and trust.
 - Whether the candidate will be able to devote sufficient time and energy to the performance of his or her duties as a director.

The Nominating and Corporate Governance Committee from time to time will identify selection criteria for Board membership, taking into consideration the current board composition and that appropriate knowledge, skills, and experience are represented.

C. Director Access to Management and Independent Advisors

1. <u>Management</u>. Directors may and are encouraged to contact any member of management, anytime, and about any matter, without prior or subsequent notice or permission from the Chief Executive Officer or other executive officer.

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2. <u>Independent Advisors</u>. Committees of the Board, as they deem appropriate, may retain any independent advisor they deem necessary to carry out their duties, and the Company will be responsible for the expenses of any advisor so retained.

D. Regular Separate Independent Director Meetings

The independent Directors will hold meetings in executive session without management present on a regular basis but not less than twice each year. Such meetings may be in conjunction with regularly scheduled meetings of the Board. The Lead Director will preside at each meeting. The Lead Director will communicate to the Chief Executive Officer such information as he or she deems appropriate following the executive session.

E. Committees

The Board will establish necessary Committees, to include:

- 1. Nominating and Corporate Governance Committee
- 2. Audit Committee
- 3. Compensation Committee
- 4. Risk Oversight Committee
- 5. Executive Committee
- 6. Community Development Committee

Members of the Nominating and Corporate Governance Committee, the Audit Committee, and the Compensation Committee shall be independent under the definition set forth in paragraph B.1. Audit Committee Members must meet the additional requirements of paragraph B.2. Each Committee will determine which members of management will attend Committee meetings, and when to conduct executive sessions without management. Each standing Committee will have a written charter. Membership on each Committee will be determined by action of the Nominating and Corporate Governance Committee except that the Nominating and Corporate Governance Committee shall be determined by the Board. Each Committee will report regularly to the Board.

F. Lead Director

The Board shall appoint a Lead Director whose responsibilities shall include: (i) presiding at all meetings of the Board at which the Chairman is not present, including executive session of the independent Directors; (ii) serving as liaison between the Chairman of the Board and

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the independent Directors; (iii) consulting with the Chairman of the Board on information sent to the Board; (iv) reviewing and providing input to the Chairman of the Board on meeting agendas for the Board; (v) consulting with the Chairman of the Board on meeting schedules to assure that there is sufficient time for discussion of all agenda items; (vi) having the authority to call meetings of the independent Directors; and (vii) if requested by major shareholders, ensuring that he or she is available for consultation and direct communication.

G. <u>Director Compensation</u>

<u>General Principles</u>. The form and amount of compensation of Directors will be recommended to the Board by the Compensation Committee and will be guided by the following principles:

- 1. What is customary for similar organizations.
- 2. The amount of time required to fulfill the duties of a Director.
- 3. The personal risks assumed by a Director.

H. Director Orientation and Continuing Education

- 1. Newly elected Directors will receive an orientation briefing covering: the Company's organizational and governance documents, recent SEC filings, strategic and operating plans, financial information, corporate structure and organizational charts, and information about the Company's businesses, products, services and the industries in which the Company operates.
- 2. Directors are encouraged, as appropriate to seek additional training though seminars, conferences and other pertinent educational opportunities, including opportunities sponsored by the Company.

I. Director Share Ownership

The Directors have adopted a requirement that each Director own that number of shares equal in value to five times the annual retainer of the Director. This requirement may be waived or reduced by the Compensation Committee.

J. Committee of The Huntington National Bank Board

Certain Committees may meet simultaneously as committees of the Company and of The Huntington National Bank (the "Bank"), though they may hold separate sessions if necessary to address issues that are relevant to one entity but not the other or to consider transactions between the two entities or other matters where the Company and the Bank may have

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different interest. In addition, any such Committee should consult with internal or outside counsel if, in the opinion of the Committee, any matter under consideration by the Committee has the potential for any conflict between the interests of the Company and those of the Bank or the Company's other subsidiaries in order to ensure that appropriate procedures are established for addressing any such potential conflict for ensuing compliance with the Company's policies regarding Section 23A and 23B of the Federal Reserve Act.

K. Charitable Contributions

If a Director, or an immediate family member of a Director who shares the Director's household, serves as a director, trustee or executive officer of a foundation, university or other nonprofit organization ("Charitable Organization") and such Charitable Organization receives contributions from the Company and/or the Huntington Foundation, such contributions will be reported to the Nominating and Corporate Governance Committee at least annually.

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Exhibit B

NOMINATING GUIDELINES FOR SHAREHOLDERS

Shareholders who wish to recommend director candidates for consideration by the Nominating and Corporate Governance Committee may send a written notice to the Secretary at Huntington's principal executive offices. The notice should indicate the name, age, and address of the person recommended, the person's principal occupation or employment for the last five years, other public company boards on which the person serves, whether the person would qualify as independent as the term is defined under the applicable listing standards of Nasdaq, and the class and number of shares of Huntington securities owned by the person. The Nominating and Corporate Governance Committee may require additional information to determine the qualifications of the person recommended. The notice should also state the name and address of, and the class and number of shares of Huntington securities owned by, the person or persons making the recommendation.